SIGMA ALIMENTOS, S.A. DE C.V. AND SUBSIDIARIES (subsidiaries of Alfa, S.A.B. de C.V.)

CONSOLIDATED BALANCE SHEET AT MARCH 31, 2016 AND 2015

Thousands of Mexican Pesos

| | 2016 | 2015 | | 2016 | 2015 |
|---|------------|------------|--|------------|------------|
| <u>Assets</u> | | | Liabilities and Stockholders' Equity | | |
| CURRENT ASSETS: | | | CURRENT LIABILITIES: | | |
| Cash and cash equivalents | 8,633,037 | 13,484,503 | Current portion of long-term debt | 2,036,872 | 8,682,684 |
| Cash and cash equivalents restricted | 217,510 | 199.485 | Unsecured bank loans | 175.800 | 230.038 |
| Trade accounts receivable, less allowance for | 5,615,515 | 4,189,868 | Notes payable | 10,434 | 33,976 |
| doubtful accounts | , , | , , | Suppliers | 15,061,312 | 13,038,001 |
| Other accounts receivable | 3,790,434 | 3,715,855 | Accounts payable due to affiliated companies | 69,525 | 52,778 |
| Accounts receivable from affiliated companies | 116,473 | 95,484 | Other accounts payable and accrued expenses | 5,640,696 | 5,148,617 |
| Inventories | 12,554,556 | 10,669,498 | | | |
| Total current assets | 30,927,525 | 32,354,693 | Total current liabilities | 22,994,639 | 27,186,094 |
| INVESTMENTS | 976,667 | 692,162 | LONG-TERM LIABILITIES: | | |
| | , | , | Long-term debt | 39,626,499 | 30,580,279 |
| OTHER NON CURRENT ASSETS | 36,316 | 32,539 | Notes payable | 494,511 | 317,806 |
| | , | , | Deferred income tax | 5,350,642 | 3,215,162 |
| NONCURRENT NOTES RECEIVABLES | 769,417 | 594,418 | Estimated liability for labor benefits | 1,028,579 | 738,598 |
| | | | Derivative financial instruments | - | 606,632 |
| ACCOUNTS RECEIVABLE DUE FROM | | | Long-term Provisions | 595,708 | <u>-</u> |
| AFFILIATED COMPANIES | 160,000 | 160,000 | Total long-term liabilities | 47,095,939 | 35,458,477 |
| PROPERTY, PLANT AND EQUIPMENT | 27,562,277 | 23,026,942 | Total liabilities | 70,090,578 | 62,644,571 |
| DEFERRED CHARGES | 14,188,682 | 11,628,592 | | | |
| | | | STOCKHOLDERS' EQUITY | | |
| GOODWILL | 10,010,602 | 8,322,700 | Capital stock | 27,081 | 27,081 |
| DEFERRED INCOME TAX | 1,964,661 | 886,746 | Premium on issuance of capital stock | 666,988 | 666,988 |
| DELETIVED INCOME TAX | 1,904,001 | 000,740 | Contributed capital | 694,069 | 694,069 |
| | | | Earned surplus | 15,811,500 | 14,360,152 |
| | | | Earnod carpido | 10,011,000 | 11,000,102 |
| | | | Total stockholders' equity | 16,505,569 | 15,054,221 |
| | | | | | |
| | | | Equity Attributable to Owners of Parent | 15,971,138 | 11,918,363 |
| | | | Non-Controlling Interests | 534,431 | 3,135,858 |
| Total assets | 86,596,147 | 77,698,792 | Total liabilities and stockholders' equity | 86,596,147 | 77,698,792 |
| | | | | | |

SIGMA ALIMENTOS, S.A. DE C.V. AND SUBSIDIARIES

CONSOLIDATED STATEMENT OF INCOME ACCUMULATED TO MARCH 31 2016 AND 2015

Thousands of Mexican Pesos

| 2016 | 2015 |
|--------------|---|
| 24,388,157 | 21,494,350 |
| (17,034,408) | (15,167,002) |
| 7,353,749 | 6,327,348 |
| (5,221,785) | (4,595,308) |
| (14,774) | (4,047) |
| 2,117,190 | 1,727,993 |
| (469,404) | (1,165,710) |
| 1,647,786 | 562,283 |
| 8,277 | (97,143) |
| 1,656,063 | 465,140 |
| (484,634) | (375,486) |
| 1,171,429 | 89,654 |
| | |
| 1 16/ 561 | 141,734 |
| 6,868 | (52,080) |
| 1,171,429 | 89,654 |
| | 24,388,157 (17,034,408) 7,353,749 (5,221,785) (14,774) 2,117,190 (469,404) 1,647,786 8,277 1,656,063 (484,634) 1,171,429 |

SIGMA ALIMENTOS, S.A. DE C.V. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS ACCUMULATED TO MARCH 31 2016 AND 2015

Thousands of Mexican Pesos

| | 2016 | 2015 |
|--|---|---|
| <u>Operations</u> | | |
| Income (loss) before income tax | 1,656,063 | 465,140 |
| Items relating to investing activities: | | |
| Depreciation and amortization Loss on sale of property, plant and equipment Interest income | 798,015 (3,083) 424,351 | 660,297 (1,255) 417,025 |
| Items relating to financing activities: | | |
| Exchange gain (loss) Other, net | 36,047 (49,708) | 732,502 209,661 |
| Total | 2,861,685 | 2,483,370 |
| Increase (decrease) in accounts receivable Affiliated companies, net Decrease (increase) in inventories Decrease (increase) in suppliers Income tax paid Other | 320,469 30,244 (138,261) (1,444,043) (174,656) (428,887) | 137,773 113,996 (767,797) (366,776) (226,772) 56,773 |
| Net resources provided by operating activities | 1,026,551 | 1,430,567 |
| Investment | | |
| Interest income Acquisition of property, plant and equipment Other assets | 13,973 (676,828) (157,706) | 18,109 (543,589) (62,704) |
| Net resources used in investing activities | (820,561) | (588,184) |
| Excess cash to apply in (to be obtained from) financing activities | 205,990 | 842,383 |
| Financing | | |
| Short-term debt and bank loans Long-term loans and debt certificates Repayment of debt and bank loans Interest paid Other changes in capital | 106,095 11,926 (10,393) (371,737) (1,632) | 670,822 8,155,976 (626,118) (174,539) 112 |
| Net resources provided by financing activities | (265,741) | 8,026,253 |
| Increase in net cash and temporary investments | (59,751) | 8,868,636 |
| Adjustments to cash flow as a result of changes in exchange rates | 244,694 | (296,145) |
| Cash, cash equivalents and restricted cash at beginning of period | 8,448,094 | 4,912,012 |
| Cash, cash equivalents and restricted cash at end of period | 8,633,037 | 13,484,503 |